



## Syed Raza Ali Gillani Stresses Need for Roadmap of Higher Education



The Provincial Minister for Higher Education Syed Raza Ali Gillani chaired the meeting at the Government College University (GCU) Lahore on 20<sup>th</sup> December 2016 with the Vice Chancellors

(VCs) of all public sector universities in Punjab. The Chairperson PHEC Dr. Mohammad Nizamuddin, Chief Operating Officer PHEC Khuram Jhanzeb, Director General PHEC Dr. Shahid Soroya and other PHEC officials attended the meeting. Giving a 14-point agenda to the VCs to improve the overall standards of their universities, the Minister directed them to develop and implement a composite roadmap of the future vision. The Minister directed that any requests from all the universities should be routed through PHEC to him for an approval in advance for the provision of quality higher education....

[Page 01](#)

## Inside this issue



Immediate closure of affiliates, franchises and unlawful sub-campuses of private sector DAIs / Universities: Chairperson PHEC Dr. Nizamuddin

[Page 02](#)



Begum Zakia Shah Nawaz Chaired Meeting with 24 Vice Chancellors of All Private Universities

[Page 03](#)



Steering Committee Meeting for Chief Minister Faculty Development Program Scholarship Award

[Page 04](#)

## EDITOR'S NOTE

### Contents

#### Policy Meetings

Page 01

#### Training Division

Page 05

#### Special Initiatives

Page 08

#### Human Resource Development

Page 11

#### Academics & Research

Page 12

#### Conferences & Events

Page 12

#### In Focus

Page 17

#### Media Coverage

Page 20

The editorial team of the Punjab Higher Education Commission (PHEC) is pleased to publish its 3<sup>rd</sup> quarterly newsletter, presenting its milestone accomplishments during the period of October to December 2016.

Currently, PHEC is centralizing its attention on the Quality Assurance and Accreditation of Degree Awarding Institutions (DAIs) in Punjab with reference to the challenges to quality of Higher Education Institutes (HEIs) by keeping a check on illegal sub-campus and unauthorized affiliations. In the 7<sup>th</sup> meeting of the Commission, it decided to close all the illegal campuses of private DAIs/Universities, which lead to a scrutinizing mechanism for ensuring the quality of education being imparted by these institutions.

Recently, the Provincial Minister for Higher Education Syed Raza Ali Gillani was appointed as the first full-time minister for higher education in Punjab. The Minister presided over the meeting with the Vice Chancellors of all public sector universities at the Government College University Lahore.

The Chairperson PHEC has appreciated the Minister's active stance on higher education and anticipates that his guidance would provide an optimal platform for the uplifting of the higher education sector in Punjab. It is a matter of immense pleasure that the Provincial Minister for Higher Education Syed Raza Ali Gillani has confirmed his assistance for PHEC by saying that he would support PHEC in all its endeavors completely. He has assured that he would dedicate all his efforts towards the better working of the organization in an effective manner.

As the end of this year approaches, PHEC has reached new heights under the visionary leadership of the Chairperson PHEC Dr. Nizamuddin, as he has undertaken many policy initiatives for improving the standards of higher education in Punjab.

We, in this issue, bring forth the true picture of PHEC's services for the people of Punjab.

With deepest gratitude,

**Dr. Muhammad Shahid Soroya**  
Editor-in-Chief

#### Editorial Board

##### **Patron-in-Chief**

Prof. Dr. Mohammad Nizamuddin

Sidra Maqsood

Shahid Imran

Hammad Raza

##### **Editor-in-Chief**

Dr. Muhammad Shahid Soroya

Faysal Namver

Masum Ali



## Syed Raza Ali Gillani Stresses Need for Roadmap of Higher Education

### Chairperson PHEC Welcomed the Newly-appointed Minister for Higher Education

The Provincial Minister for Higher Education Syed Raza Ali Gillani chaired the meeting at the Government College University (GCU) Lahore on 20<sup>th</sup> December 2016 with the Vice Chancellors (VCs) of all public sector universities in Punjab. The Chairperson PHEC Dr. Mohammad Nizamuddin, Chief Operating Officer PHEC Khuram Jhanzeb, Director General (SI) PHEC Dr. Shahid Soroya and other PHEC officials attended the meeting.



Syed Raza Ali Gillani, Dr. Nizamuddin & Prof. Hassan Amir Shah at the meeting

Giving a **14-point agenda** to the VCs to improve the overall standards of their universities, the Minister directed them to develop and implement a composite roadmap of the future vision.

The Minister directed that any requests from all the universities should be routed through PHEC to him for an approval in advance for the provision of quality higher education. Further, the Minister said that a complaint-cell portion should also be established at all the universities' websites so that their progress could be monitored directly by the PHEC on a regular basis.

VC University of Education Rauf-i-Azam, VC Fatima Jinnah Women University Rawalpindi Dr. Samina Amin Qadir, VC Government College University Lahore Prof. Hasan Amir Shah, VC Islamia

University Bahawalpur Dr. Qaiser Mushtaq, VC Kinnaird College for Women Lahore Rukhsana David, VC Lahore College for Women University Uzma Qureshi, VC University of Agriculture Faisalabad Dr. Iqar Ahmed Khan, VC Pir Mehr Ali Arid Agriculture University Rawalpindi Dr. Rai Niaz Ahmad, VC University of Engineering & Technology Lahore Dr. Fazal Ahmad Khalid, VC University of Gujrat Dr. Zia-ul-Qayyum, VC University of Health Sciences Lahore Maj Gen (r) M. Aslam, VC University of Veterinary & Animal Sciences Lahore Dr. Talat Naseer Pasha, VC Government Women University Sialkot Dr. Farhat Saleemi, and others were present.

The VCs appreciated the efforts of the Government of Punjab and PHEC for bringing everyone together on one common platform. The VCs presented a detailed briefing about their universities' working.



The Vice Chancellors participating in the meeting

The Minister's 14-point agenda encompasses a variety of directives such as the establishment of a Minister Complaint Cell, foreign exchange student program, monitoring of university fee, plagiarism checking software-Turnitin, career counselling centres, establishing Office of Research Innovation and Commercialization (ORIC), access to scholarships and knowledge exchange partnership.



The Chairperson PHEC Dr. Nizamuddin welcomed the newly-appointed Provincial Minister for Higher Education Syed Raza Ali Gillani as the first full-time minister for higher education in Punjab.

Dr. Nizamuddin briefed the Minister about PHEC's initiatives such as International Travel Grants as well as the foreign scholarship schemes under the foreign faculty development program, community college program and other capacity-building initiatives.

The Chairperson PHEC appreciated the Minister's active stance on higher education. Dr. Nizam hoped that the Minister's visionary leadership would provide an optimal platform for the uplifting of the higher education sector.



Syed Raza Ali Gillani presiding over the meeting at GCU Lahore

Syed Raza Ali Gillani confirmed his comprehensive backing for PHEC by saying that he would fully support PHEC in all its endeavours. He assured that he would dedicate all his efforts towards the better working of the organization in an effective manner.



Syed Raza Ali Gillani & Chairperson PHEC presiding over the meeting

The Vice Chancellors welcomed this initiative and affirmed their commitment to working for the betterment of higher education in a collaborative effort with PHEC.

## Immediate closure of affiliates, franchises and unlawful sub-campuses of private sector DAIs/Universities: Dr. Nizamuddin

### 7<sup>th</sup> Commission Meeting on 29<sup>th</sup> September 2016



Dr. M. Nizamuddin presiding over the 7<sup>th</sup> Commission Meeting

The PHEC held its "7<sup>th</sup> Commission Meeting" to address the issues of unlawful sub-campuses, affiliations and franchises of private sector Degree Awarding Institutions (DAIs) in Punjab. The meeting was chaired by the Chairperson PHEC Prof. Dr. Mohammad Nizamuddin.

Secretary Higher Education Department (HED) Nasim Nawaz, General (r) Mohammad Akram, General (r) Mohammad Aslam, Dr. Sohail Naqvi, Dr. Zafar Iqbal Qureshi, Dr. Najma Najam and other members attended the meeting.

***The Commission, after detailed deliberations, decided that unlawful sub-campus of any private sector DAI would not be allowed to operate with impunity.***

The attention of the Commission was drawn towards newly established sub-campuses without an approval from the Chancellor/Governor. The Commission showed serious concerns and directed



the universities to immediately close the unauthorized sub-campuses.

The Commission also decided to constitute an Assessment Committee for an evaluation of M.Phil./Ph.D. programmes being offered by the private sector DAIs/Universities to ensure standardization of education in the province of Punjab. The Commission further decided to strengthen the monitoring and evaluation programme of all DAIs.



Commission members present at the meeting

The PHEC Accreditation team visited Namal College Mianwali, Lahore Garrison University, FC College, Minhaj University, Institute of Southern Punjab, Multan and Imperial College of Business Studies, Lahore.



Meeting in progress

The Accreditation team visited several universities for the regularization of faculties and departments of private sector Degree Awarding Institutions.

## Zakia Shah Nawaz Chaired Meeting with 24 Vice-Chancellors of All Private Universities

### No Compromise on Quality of Higher Education: Dr. Nizamuddin



Begum Zakia Shah Nawaz & Dr. M. Nizamuddin presiding over the Meeting

A meeting with 24 Rectors/Vice Chancellors of all private universities in Punjab was held at the PHEC secretariat to discuss important concerns regarding the issue of mushrooming of sub-campuses of private universities in Punjab. The meeting was chaired by the former Provincial Minister for Higher Education Begum Zakia Shah Nawaz and the Chairperson PHEC Prof. Dr. Nizamuddin. The senior management of PHEC including the Chief Operating Officer Khuram Jehanzeb, Director General (QA) Ms. Zia Batool, Director General (SI) Dr. Shahid Soroya, Director

Accreditation Muhammad Luqman, Director (A&R) Ms. Sidra Maqsood, Director (QA) Zainab Siraj and other officers were also present at the meeting.

Former Provincial Minister for Higher Education Begum Zakia Shah Nawaz while chairing the meeting said that under the visionary leadership of Punjab Chief Minister Muhammad Shahbaz Sharif,

***"PHEC was playing a prominent role in the higher education sector, and the contribution of private universities was vital in actualizing the vision of the government."***

She expressed that the universities should allocate financial resources to conduct research at their respective campuses. She further said that we needed your support to reach our goals, we were here to work with you, we had to bring everyone on the table, and we wanted education to spread in every nook and corner.

"The Punjab government aims to ensure easy access to higher education for students through public and private universities, but the quality of higher education would not be compromised in any way", Chairperson Punjab Higher Education Commission Dr. Nizamuddin said, while addressing the high-level meeting of 24 Rectors/ Vice Chancellors of private universities in Punjab.

Talking about the mushrooming of sub-campuses of private universities in Punjab, Dr. Nizamuddin said that committees were being formed in this regard, which would look into the matter as per the rules and suggest recommendations for legalizing of such an illegal sub-campus.

He further added that private universities were focusing more on the enrollment of the students but they were ignoring the factors of quality assurance of higher education.

The Rectors/Vice Chancellors of the private universities appreciated the initiatives taken by the PHEC and gave useful suggestions to cater to the issues related to private universities of Punjab.

The VCs appreciated PHEC for giving them an opportunity to come together on a common platform to discuss their concerns.



A group photo of the 24 Vice Chancellors with Begum Zakia Shah Nawaz & Dr. M. Nizamuddin

## Steering Committee Meeting for Chief Minister Faculty Development Program Scholarship Award

A meeting of the Steering Committee was called by the Chairperson Punjab Higher Education Commission on Tuesday 29<sup>th</sup> November 2016 at the PHEC Secretariat. Vice Chancellor University of Education Dr. Rauf-i-Azam, senior officials from the Finance Department, Planning and Development Department, Higher Education Department, British Council and Principal Government Postgraduate College for Women Samanabad attended the meeting.

The Committee unanimously approved fully-funded Chief Minister Faculty Development Program award to 09 faculty members of public sector colleges. Further, the Committee

approved funding for tuition fee, settlement allowance, medical allowance, research/book allowance, stipend and airfare for timely disbursement to each scholar.



Steering Committee members reviewing the CM FDP



## Training programs would develop good governance mechanism in colleges: Dr. Nizamuddin

### Short-term Training of 700 Principals/DDOs of Public Sector Colleges

The short-term training of 700 Principals/DDOs, funded by PHEC, was concluded in seven phases. The focus of these training sessions was on the long-term development to help employees prepare for future work demands and career goals, while focusing on current deficit in employees' skills. Surveys indicate that training and staff development are the major issues for employees. This training was organized in fifteen batches, whereby approximately 700 Principals/DDOs participated from all the Government Colleges in Punjab.

### Governance, Finance & Audit

PHEC devised training on 'Governance, Finance & Audit' to enable college DDOs to impart required skills to handle routine issues related to governance, finance and audit. This program has enhanced the capacities of college Principals/DDOs to deal with vicissitudes occurring in the public sector, particularly in the field of Public Financial Management. The DDOs are now in a better position to address numerous challenges, which they experience during public service. For this purpose, training of DDOs/ Principals could be instrumental for alleviating management portfolios in higher education.

The participants learnt how to address issues pertaining to planning and management processes through cutting-edge techniques that reflect both internal as well as external factors affecting the public service delivery. The participants were encouraged to discuss the concepts as a tool to develop feasible objectives and formulate action plans to facilitate the effective administrative and financial management.

### The Women University Multan

PHEC conducted 'Short Term Training' of College Principals/DDOs on 'Governance, Finance and Audit' at the Women University Multan from 3<sup>rd</sup> October to 7<sup>th</sup> October 2016. Pro-Vice Chancellor of the Women University delivered the opening speech at the inaugural ceremony.

The concluding ceremony was chaired by the Vice Chancellor Women University of Multan Prof. Dr. Shahida Hasnain and Vice Chancellor Bahauddin Zakariya University of Multan Prof. Dr. Tahir Amin. The certificate awarding ceremony ended the proceedings and participants were also awarded honorarium in form of crossed cheques specified in the training budget.



## Training in Multan Region

### Bahauddin Zakariya University Multan



The Chairperson PHEC at the closing ceremony

The training session took place from 3<sup>rd</sup> October to 7<sup>th</sup> October 2016 at the Bahauddin Zakariya University (BZU) Multan. The Quality Enhancement Directorate of BZU Multan organized this workshop in collaboration with PHEC for college Principals/DDOs. The topic of the training program was "Governance, Finance & Audit". 43 Principals/DDOs participated in this workshop from all the government colleges of various districts of Punjab.

The Director General Quality Assurance PHEC Ms. Zia Batool joined the Training Program during her monitoring visit on 6<sup>th</sup> October 2016. She delivered a short speech and also received feedback from

the participants regarding the quality and management of the training program.

The Director Quality Assurance PHEC Ms. Zainab Siraj appreciated the efforts of BZU and Women University Multan for organizing this event on the behalf of PHEC and emphasized that such training programs would continue in the future.

The closing ceremony of the workshop was held on 7<sup>th</sup> October 2016 at the BZU Multan. Vice Chancellor BZU Prof. Dr. Tahir Amin and Vice Chancellor Women University Multan Prof. Dr. Shahida Hasnain were the chief guests of the ceremony. Director Academics & Research PHEC Ms. Sidra Maqsood and Director Quality Assurance PHEC Ms. Zainab Siraj were the representatives of PHEC on this occasion.

Prof. Dr. Tahir Amin and Prof. Dr. Shahida Hasnain acknowledged the Punjab Higher Education Commission for their financial and administrative support in conducting the training program and appreciated the active participation of the Government College Principals in this training program.

## Training in Bahawalpur Region

### Islamia University Bahawalpur

The training session was conducted on 18<sup>th</sup> October 2016 at the Islamia University Bahawalpur (IUB). The Vice Chancellor IUB inaugurated the training session. 45 participants were invited to attend this five-day training session but only 39 of them participated.

Financial training is an integral part of the training program. Financial and firm administrative practices for governance are essential for the smooth running of an academic institution. The first three days of the training were spent on the financial streamlining of colleges.



The Chairperson PHEC addressing the participants

After the successful completion of the training program, certificates were awarded to the participants.

The Chairperson PHEC Dr. Nizamuddin attended the closing ceremony of the training session as the chief guest on 22<sup>nd</sup> October 2016.

He was of the view that these training programmes would help develop a good governance mechanism at colleges. He further stated that the area and scope of these training programs would improve future outcomes.



Participants attending the session

## Government Sadiq College Women University Bahawalpur



Dr. Muhammad Ijaz Butt addressing the participants

This training session took place from 18<sup>th</sup> to 22<sup>nd</sup> October 2016 at the Government Sadiq College Women University, Bahawalpur. In this session, 45 Principals/DDOs were offered training but only 25 of them finally participated.

The selection of this region was made to ensure that the impact of PHEC's initiatives may become equitable across all regions of Punjab. On the 1<sup>st</sup> day of the program, PHEC Resource Person Dr. Muhammad Ijaz Butt conducted the session and

he guided the participants on improving the governance mechanism in the Public Sector Colleges.

The Chairperson PHEC Prof. Dr. Nizamuddin attended the closing ceremony on 22<sup>nd</sup> October 2016 and distributed the certificates and cheques among the participants. Deputy Director Planning and Development PHEC Muhammad Usman Rashid represented the Punjab Higher Education Commission on this occasion.



Dr. Nizamuddin presenting certificates to participants

## PHEC Funded Conferences & Seminars in 2016





## PHEC Community College Pilot Project

### Orientation Workshop of Community College Pilot Project at University of Education Lahore



Dr. Nizamuddin, Dr. Rauf-i-Azam, Dr. Shahid Soroya, Dr. Manzoor & Ms. Sidra Maqsood at the workshop

The Chairperson PHEC Prof. Dr. Mohammad Nizamuddin graced the Orientation Workshop of the Community College Pilot Project at the University of Education, Township Campus Lahore as the chief guest. He emphasized the need for the establishment of Community Colleges in Punjab as per the idea conceptualized by PHEC.

"Graduates of these colleges would have a number of career prospects, as they could get jobs in the local industry and a chance for global opportunities in their respective fields", Dr. Nizamuddin said.



PHEC's directors, principals and faculty members at the workshop

Vice Chancellor University of Education Dr. Rauf-i-Azam, Director General PHEC Dr. Shahid Soroya, Director Academics & Research PHEC Ms. Sidra Maqsood, Director Quality Assurance PHEC Ms. Zainab Siraj and other officers were also present at the occasion.

Dr. Nizamuddin said that the students were being offered a two-year associate degree program in market-driven subjects.

In the initial phase, 4 colleges of Punjab were selected for the Pilot Project.



#### Colleges

- Govt. College Township, Lahore
- Govt. Post Graduate College for Women, Gujranwala
- Govt. College Civil Lines, Multan.
- Govt. College for Women, Faisalabad



#### Programs Offered

- **Associate Degree in Commerce**  
(Specialization in Accounting & Finance)
- **Associate Degree in Information Technology**  
(Specialization in Networking / Web Technologies)
- **Associate Degree in Fine Arts**  
(Specialization in Textile Design)
- **Associate Degree in Mass Communication**  
(Specialization in Media Studies)

The curriculum for these courses had been developed in close consultation with specialists from academics, industry and community, focusing



on the requirements of these areas, which was a blend of theoretical as well as practical skills, said Dr. Nizamuddin.

The Director Academics & Research PHEC Ms. Sidra Maqsood elaborated upon the structure of the semester system and the evaluation criteria for the community college program during two sessions of the workshop.

The VC University of Education Dr. Rauf-i-Azam said that the establishment of PHEC created a revolution in the government colleges' system by revamping the essence of education.



A group photo of the participants with Chairperson PHEC

Dr. Rauf-i-Azam added that PHEC's program of technical education in community colleges would create a skilled labour force on a national level.

## Community College Students of Government College Township Visit Gawadar

A group of 20 Community College Project students from the Government College Township, Lahore were selected for the purpose of an exchange visit to Gawadar for professional orientation of development projects in the region.

The delegation of students represented the Government of Punjab, as they visited Gawadar upon the invitation from the Government of Balochistan.

The Pilot Project of the Community College under the Punjab Higher Education Commission is progressing steadily at the Government College Township, Lahore.

The students from the fields of Information Technology, Commerce and Media Studies are

taking a keen interest in their professional studies, which would prepare them for today's contemporary job market.

The members of the delegation were briefed about the significance of the Gawadar Port and the China-Pakistan Economic Corridor (CPEC) by the concerned officers.

They were told about the industrial processes involved in the uplifting and the development of the Gawadar region with respect to CPEC.

The delegation was led by the Special Secretary Higher Education Department (HED) Tahir Yusuf, Deputy Secretary Noman Jameel, Director Colleges Mian Zahid and Coordinator Community College Project Asim Hameed.



The Community College students of Government College Township visiting Gawadar on the invitation of Government of Balochistan, with the special secretary Tahir Yusuf, Director Colleges Zahid Mian and Coordinator Community Colleges Asim Hameed

# PHEC-funded Career Counselling Centers in 8 Public Sector Universities

— These centers are fully functional now —

PHEC has taken the special initiative of establishing 'Career Counseling Centers' in several public sector universities of Punjab. PHEC believes that in the contemporary era of ever-evolving knowledge and cutting-edge technologies, it has become essential to narrow the fissure between academia and industry.

PHEC has established 'Career Counseling Centers' in 8 public sector universities to offer career counseling and placement services.

It has undertaken a wide range of activities that include company presentations, on-campus job and education fairs as well as workshops on resume writing and interviewing skills and job search strategies, for students as well as for young faculty by inviting representatives from leading universities and organizations to bring together recruiting organizations from all sectors of

industry in the public sector universities of Punjab.

The advantages of these career counseling centers and student placement services have yet to be capitalized in the majority of public sector universities. It shows that there is a dire need for the establishment of student counseling centers.

The role of career counseling and development is very essential to instill a better sense of selection of professional path in students.

The purpose of these centers is to harness the skills of students in a professional manner. These 'Career Counseling Centers' will instill in them necessary skills and methods to increase their exposure to markets and corporate trends.

**Initially, Career Counseling Centers have been established at 8 public sector universities of Punjab with grants for each university. The selected universities are:**

1. Fatima Jinnah Women University, Rawalpindi
2. University of Education, Lahore
3. Government Sadiq College Women University, Bahawalpur
4. Government College Women University, Sialkot

5. The Women University, Multan
6. Government College Women University, Faisalabad
7. Information Technology University, Lahore
8. Khawaja Fareed University of Engineering & Information Technology, Rahim Yar Khan

## — PHEC Anticipates Collaboration with France —

A meeting of the Working Group constituted to identify the areas of collaboration of PHEC with the French higher education institutions was held on 30<sup>th</sup> November 2016 with French Embassy officials, Counselor Cooperation & Culture Section Mr. Andre de Bussy and Higher Education Attaché Mr. Sebastien. Chairperson PHEC Dr. Nizamuddin, Chief Operating Officer PHEC Khurram Jhanzeb, Director General (SI) PHEC Dr. Shahid Soroya, Assistant Professor Information Technology University (ITU) Dr. Khurram Bhatti, Director Admin PHEC Muhammad Luqman and Director (QA) PHEC Zainab Siraj were present at the meeting.

Currently, PHEC is in contact with the French Embassy in Pakistan in the form of a joint working group for the promotion of higher education and research-development in Higher Education Institutes (HEIs) in Punjab.



Dr. Nizamuddin briefing the French delegation about PHEC's initiatives

The Chairperson PHEC Dr. Nizamuddin briefed the members regarding the challenges of the education sector of Punjab including the lack of trained faculty, non-relevance of university research towards socio-economic needs of the province, low priority to college education, addressing the dilemma of increasing access while maintaining quality. He informed the members

regarding some of the initiatives undertaken by PHEC to address these issues including initiating work on formulating a road-map for Punjab and launching a Community Colleges Pilot Program.



Mr. Andre de Bussy, Mr. Sebastien and other PHEC officials at the meeting

Dr. Nizamuddin said that the aim of this meeting with the French Embassy officials was to identify possible areas of mutual interest to augment these efforts and to possibly develop new areas of collaboration within the realm of higher education.

Mr. Andre de Bussy appreciated the efforts of the PHEC and expressed the interest of French embassy for being a part of these efforts towards the betterment of higher education.

## Human Resource Development



### Chief Minister Scholarship Award Distribution Ceremony

#### Fully-funded scholarships for 27 Scholars

A Scholarship Award Distribution Ceremony was arranged by the PHEC on 20<sup>th</sup> October 2016 at the Chief Minister Camp Office to distribute scholarship award certificates among successful scholars under the PHEC Foreign PhD Scholarship Program and the Chief Minister Faculty Development Program (CM FDP). The ceremony was chaired by the former Provincial Higher Education Minister Begum Zakia Shah Nawaz on the Chief Minister's behalf.

Chairperson PHEC Dr. Mohammad Nizamuddin congratulated the scholars on the award of fully-funded scholarships and said that PHEC would continue to work for the capacity-building of public sector faculty.

19 Foreign PhD and 9 CM FDP scholars were awarded with fully-funded scholarship under each program respectively. The former Minister congratulated the successful applicants and encouraged them to avail this golden opportunity. She further applauded PHEC's efforts to successfully launch and administer Foreign PhD Scholarship Program and CM FDP.

The Chief Minister of Punjab directed the CM Secretariat to distribute laptops among the scholars. Vice Chancellors of the scholar's parent universities, members of the Punjab Higher Education Commission, officials from the Higher Education Department (HED) and the Lahore Board of Intermediate & Secondary Education attended the scholarship award ceremony.

Successful scholars expressed their gratitude to PHEC and said that these scholarships would contribute towards the promotion of research culture.





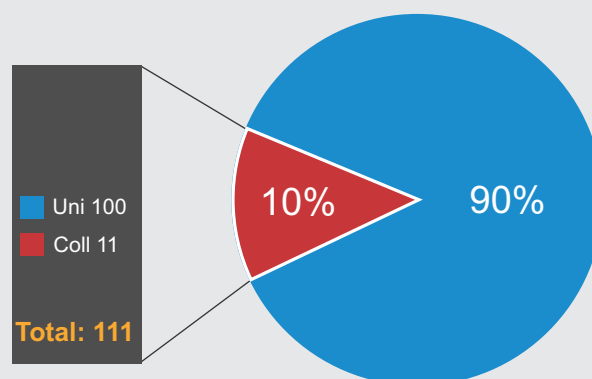
### International Travel Grants - ITGs

PHEC offers International Travel Grants (ITGs) to encourage and facilitate the participation of faculty members, non-teaching staff and PhD scholars in international conferences of academic importance.

The submitted applications are evaluated on a variety of parameters such as the scope of the conference, repute of the organizers, professional standing of invited resource persons and keynote speakers, relevance of the conference with the applicant's professional career, relevance of the paper with the current job description of the applicant and research/publication track of the applicant in peer reviewed journals.

A reviewing committee comprised of highly qualified academicians meets once in a month to evaluate each application separately. Several meetings of the International Travel Grant Reviewing Committee have been held during this year of 2016.

PHEC has awarded 111 ITGs during the year of 2016. Out of 111 awardees, 11 applicants were selected from the public-sector colleges and remaining from the public-sector universities. The International Travel Grants would cover registration fee, airfare, daily expenses and accommodation charges up to the defined limits by PHEC.



The awardees appreciated PHEC's efforts towards inculcating a robust research culture in Punjab, Pakistan.



### International Conference on Energy of Environmental & Economic Sustainability at UMT

#### Energy is crucial for development: Dr. Nizamuddin

A two-day international conference on "Energy for Environmental & Economic Sustainability" was organised on 22<sup>nd</sup> October 2016 by the University of Management and Technology (UMT) in collaboration with the Texas Tech University USA, National Science Foundation USA and International Association for Hydrogen Energy USA.

While addressing the conference as the chief guest, Chairperson PHEC Dr. Nizamuddin said that energy

played a crucial role in the development of countries. He



added, "Drastic climate changes are jeopardizing human health conditions since the industrial

revolution and its solution lies in non-polluted clean energy sources like solar and wind energy." He further emphasized on the use of green technologies to overcome the menace of global warming.

Chairperson PHEC Dr. Nizamuddin praised the efforts of UMT for organizing this conference on Energy for Environmental & Economic Sustainability, as it could add a valuable discourse on the growing energy crisis.

## 2<sup>nd</sup> UHS Convocation 2016

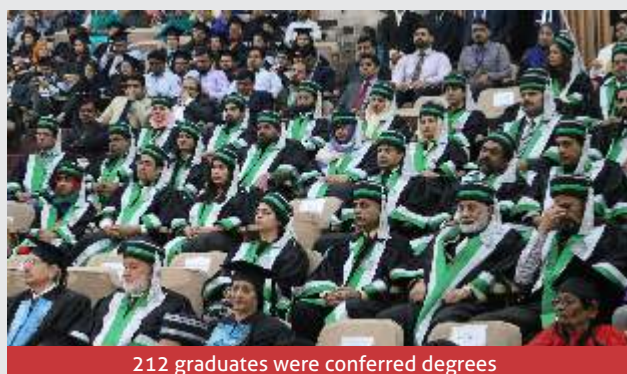
Medical education ought to be research-based and ethical: Dr. Nizamuddin



Dr. Nizamuddin addressing the convocation

The 2<sup>nd</sup> Convocation University of Health Sciences (UHS) was held on 18<sup>th</sup> November 2016. A total of 212 graduates were conferred degrees and awarded medals, which included four PhDs, 134 MPHils, 43 MS and 07 Masters. 16 graduates were awarded 'Best Graduate Gold Medal' for their exceptional performance in examinations.

Addressing the ceremony, PHEC Chairperson Prof. Dr. Mohammad Nizamuddin said that medical education needs to be reconfigured to produce technically competent, socially sensitive, ethically correct and ready-to-serve health professionals who could respond to the diverse demand of country's growing health needs.



212 graduates were conferred degrees

UHS VC Major General (r) Prof Muhammad Aslam presented a souvenir to Chairperson PHEC Dr. Nizamuddin and thanked him for gracing the convocation as the chief guest.

## PHEC-funded 14<sup>th</sup> National Symposium on 'Frontiers in Physics'

The 14<sup>th</sup> National Symposium on 'Frontiers in Physics' was held on 24<sup>th</sup> November 2016 at the Government College University (GCU) Lahore with an aim to deliberate on challenges in the fields of science and technology, especially in those parts of the world where new specializations are emerging at a rapid pace. PHEC funded the symposium for the development of knowledge.

The three-day symposium was jointly organised by the GCU and Pakistan Physical Society in collaboration with the Punjab Higher Education Commission (PHEC). Speaking on the occasion, GCU Vice Chancellor Prof Dr. Hassan Amir Shah urged that Pakistan needed to invest in a knowledge-based economy. He also highlighted the shortage of skilled manpower in different fields of science and technology.



Faculty & participants at the symposium

## Information Technology University Research Methods Workshop

**Social Sciences in Pakistan demands immediate attention: Dr. Nizamuddin**



Dr. Nizamuddin addressing the inaugural session

A three-day training workshop on "Research Methods" was organised by the Centre for Governance and Policy (CGP) at the Information Technology University (ITU) Lahore. The Chairperson PHEC Pr. Dr. Mohammad Nizamuddin inaugurated the workshop. The Chief organizer Dr. Pippa Virdee, Director Centre for Governance and Policy Information Technology University (ITU) Dr. Yaqoob Khan Bangash, Prof Dr. M. Waseem from LUMS,

Professor Shafique from Bahauddin Zakaria University, Professor Iqbal Chawla, Dean of Arts and Humanities at Punjab University, and Dr. Chris Moffat from Queen Mary, University of London, conducted the workshop sessions.

Dr. Nizamuddin lamented the state of social sciences research as "Social Sciences in Pakistan have long been ignored, perhaps, this is the weakest area which needs immediate attention to address societal problems." He said, "PHEC is committed to enhance the quality of research and academics in the Higher Education Institutions (HEIs) by focusing on social sciences.

"We are funding workshops, seminars and foreign scholarships to produce competent teachers and researchers," he added.

Dr. Nizam congratulated ITU for organising such an important workshop on research methods. Certificates were awarded to the participants. He coveted that such workshops ought to be arranged in collaboration with PHEC in the future.

## 1<sup>st</sup> CBIBM Conference at Hailey College, The University of Punjab

**"Punjab faces a shortage of 4000 PhDs": Dr. Nizamuddin**

The first-ever Conference on Banking, Insurance and Business Management was organized at the Hailey College, the University of Punjab for encouraging research in the economic sector through enhancing the visibility of their research work. A research journal was also launched at the conference.

The Chairperson PHEC Dr. Nizamuddin, while addressing the conference said, "Punjab alone faces a shortage of 4000 PhDs, globalization brings several ever-growing challenges, and we must prepare ourselves to cope with emerging

trends in the realm of banking and finance with respect to the global financial market arena."

He added, "We cannot derive benefit from the China-Pakistan Economic Corridor (CPEC) project unless we produce ample human resource in every sector in the country through higher education."



The Chairperson as the chief guest at the conference



## Chairperson PHEC attends 8<sup>th</sup> UVAS Convocation 1101 graduates conferred degrees, 44 medals awarded



Dr. Nizamuddin awarding medal to a graduate

The 8<sup>th</sup> Convocation of the University of Veterinary and Animal Sciences (UVAS) Lahore was held on 21<sup>st</sup> December 2016. Chancellor/Governor Punjab Malik Muhammad Rafique Rajwana was the chief guest and the Chairperson PHEC Dr. Nizamuddin was the guest of honour.

Addressing the convocation, the Governor congratulated the graduating students on getting their degrees and medals. The Governor and the Chairperson PHEC along with the Vice-Chancellor of UVAS distributed degrees to PhD scholars and medals to the position-holding graduates.



The Governor of Punjab conferring degrees to graduates

## USAID Director for Punjab Allison McFarland visits PHEC

### She extended cooperation for the advancement of higher education

Director USAID for Punjab, Ms. Allison McFarland held a meeting with the Chairperson PHEC Dr. Nizamuddin at the PHEC Secretariat. She extended USAID's cooperation for enhancing the standard of higher education and capacity-building of academia in Punjab.

Director General Dr. Muhammad Shahid Soroya and Director Academics and research (A&R) Sidra Maqsood were also present at the meeting.

Chairperson PHEC Dr. Nizamuddin briefed Ms. McFarland about the initiatives taken by PHEC for the promotion of higher education in Punjab. "We are focusing more on improving the quality of higher education and building the capacity of our teachers", said the Chairperson.

Dr. Nizamuddin said that PHEC had started Community Colleges project on the pattern of United States and other advanced western countries which would instill special marketable and demand-based skills aligned with the needs of local industry, in our graduates.

This pilot project has been started in four districts in Punjab. The aim is to minimize the disparity between curricula and market trends.

Ms. McFarland appreciated the initiatives taken by PHEC and assured her full cooperation in improving the quality of higher education in Punjab.

## Chairperson PHEC Constitutes Working Group for Peace Initiative

PHEC is spearheading a peace project "Youth for Peace Initiative" in order to engage the students of southern Punjab in various campus-based activities related to awareness about peace at local, national and global level.

Training, discussions and deliberations about challenges to peace, handling strategies congruent with local culture, norms and values, involving local students and faculty are being conducted at the selected universities in southern Punjab.

The Chairperson PHEC has constituted a working group involving Vice Chancellors of University of

Education Lahore Prof. Dr. Rauf-e-Azam, GC University Lahore Prof. Dr. Hassan Amir Shah, BZU Multan Prof. Dr. Tahir Amin, Executive Director Pakistan Institute of Parliamentary Studies Islamabad Mr. Zafarullah Khan, National Coordinator Inter-university Consortium for the Promotion of Social Sciences (IUCPSS) Islamabad Mr. Murtaza Noor, representative of Azm-e-Pakistan Lahore and representative from PHEC.

This working group has been entrusted to arrange various awareness seminar and conference in higher education institution to actualize the aims.

## PHEC Collaborative Youth for Peace Initiative

### Peace seminar at University of Education Lahore

A seminar under the project was organized by PHEC in collaboration with the working group at University of Education, Lahore to commemorate the martyrs of APS, Peshawar.

The Provincial Minister for Higher Education Syed Raza Ali Gillani was the chief guest. Renowned media anchor Sohail Waraich, Vice Chancellor Rauf-i-Azam and eminent scholars and professors attended the seminar. The Minister urged the need of tolerance, unity and expressed strong resolve against the menace of terrorism.



Syed Raza Ali Gillani chairing the peace seminar

## Peace Seminars at BZU Multan & Islamia University Bahawalpur



Guests & participants standing in respect of the National Anthem

A seminar was organized by PHEC in collaboration with the working group at Bahauddin Zakarya University (BZU) Multan on December 26, 2016.

GOC Armoured Division 1<sup>st</sup> Multan Major General M. Arif Malik was the chief guest. Other guests included Acting Vice Chancellor BZU Prof. Dr. Bashir Ahmed, President High Court Punjab Bar Association Multan Sheikh Jamshaid Hayat, President District Bar Association Multan Azeem ul Haq Peerzada, IUCPSS National Coordinator Murtaza Noor and PHEC representative Shahid Imran.

Another seminar under YPI project was arranged at Islamia University Bahawalpur (IUB) on December 26, 2016. The Vice Chancellor IUB Prof. Dr. Qaiser Mushtaq was the chief guest. The faculty and students participated in the seminars.



Punjab Minister for Law, Parliamentary Affairs & Public Prosecution Rana Sanaullah Khan chairing a high-level meeting. Former Punjab Minister for Higher Education Begum Zakia Shahnawaz and Chairperson PHEC Prof. Dr. M. Nizamuddin, Director P&D Noman Maqbool Rao, Director Q&A Ms. Zainab Siraj were also present.

The Chairperson PHEC Prof. Dr. M. Nizamuddin met with the faculty members of the Arizona State University to discuss matters of collaboration in the higher education sector via PHEC's Community College Project. This would help students of the Community College Program by giving them an international exposure.



The officers from the Punjab Higher Education Commission visited Government College Township, Lahore for the purpose of monitoring and evaluation. They inspected the ongoing classes of professional education and appreciated its progress. During the visit, they interacted with the students enrolled in Community College Program.

The Chairperson Punjab Higher Education Commission Prof. Dr. Mohammad Nizamuddin speaking at the National Conference on "Emerging Trends & Challenges in Social Sciences" at Bahauddin Zakriya University, Multan.







A meeting was held at the PHEC Secretariat regarding up-gradation of the status of various colleges to university. The Provincial Minister for Women Development Hameeda Waheeduddin chaired the meeting. The Chairperson PHEC Prof. Dr. M. Nizamuddin, Director General (QA) Ms. Zia Batool, Director Planning Noman Maqbool Rao, Deputy Director Planning Usman Rashid and other TEVTA officials were present.

The Chairperson PHEC Prof. Dr. M. Nizamuddin Discussed matters of cooperation in terms of higher education with the First Secretary Education & Governance of the European Union Delegation to Pakistan, Ms. Anne Kofoed, Director General (Special initiatives) Dr. Shahid Soroya, Director (A&R) Ms. Sidra Maqsood and Assistant Professor ITU Dr. Khuram Bhatti were also present.



The 7th Meeting of the International Travel Grant (ITG) Reviewing Committee was held at the PHEC Secretariat. The Chairperson Prof. Dr. M. Nizamuddin chaired the meeting. VC GCU Prof. Dr. Hassan Amir Shah, Rector LSE Prof. Dr. Shahid Amjad Chaudhry, Prof. Dr. Muhammad Zakria Zakar, Director General (SI) PHEC Dr. Shahid Soroya and Director (A&R) PHEC Ms. Sidra Maqsood were present at the meeting of the reviewing committee.



The Provincial Minister for Higher Education Syed Raza Ali Gillani with the Chairperson PHEC Dr. M. Nizamuddin met with the provisionally appointed Vice Chancellors Dr. Zafar Mueen Nasar, Dr. Rukhsana Kausar, Dr. Ishtiaq Ahmad and Dr. Mohammad Zuber. Director General (Special Initiatives) PHEC Dr. Shahid Soroya was also present. Syed Raza Ali Gillani affirmed his support to all the Vice Chancellors and expected them to show their utmost commitment for the betterment of higher education.



The Chairperson PHEC Prof. Dr. M Nizamuddin chaired the AIMCON Conference 2016 at the Allama Iqbal Medical College. Dr. Nizamuddin elaborated on the importance of Allied Health Professionals and their utility in the field of Community Medicine.



The Chairperson PHEC Prof. Dr. M Nizamuddin attended the convocation at NUML Lahore Campus as the chief guest of the graduation ceremony and distributed degrees to the passing out students. He emphasized on the importance of learning languages, which is pivotal for career growth in today's modern era.

The Chairperson PHEC Dr. Nizamuddin in consultation with the British Council for the improvement of higher education and the development of a comprehensive road map for the future of education in Punjab. Other officials from the Punjab Higher Education Commission were also present.





Mushrooming around

## Illegal campuses of private varsities to be probed

Higher education commission to form committees, set SOPs for institutions



اعلیٰ تعلیم کیلئے نجی سیکٹر کا کلیدی

کردار ہے: ڈاکٹر نظام الدین



پنجاب میں 4 ہزار پرائیویٹ اساتذہ کی کمی ہے: نظام الدین

انسانی وسائل پیدا کئے بغیر سی پیک سے فوائد کا حصول ممکن نہیں، چیئر مین ایچ ای سی

Daily Times

Minister wants Punjab varsities among world's top 500 universities  
Syed Raza Gillani directs VCs of public sector universities to raise standard of education

THE EXPRESS  
TRIBUNE

Punjab HEC chairman stresses on  
producing quality manpower

THE NEWS

PHEC finalises faculty development



” Curriculum for these courses has been developed in close consultation with experts from academies, industry and community, focusing on the market needs

PHEC Chairperson Prof Dr Muhammad Nizamuddin





# PUNJAB HIGHER EDUCATION COMMISSION



## Foreign PhD Scholarships for Punjab Public Sector Colleges (Batch-II 2016-2017)

The Punjab Higher Education Commission (PHEC), Government of Punjab invites applications from eligible public sector college teachers for award of Foreign PhD scholarships in Social Sciences, Humanities and Management Sciences (initially for 3 years) in QS Top Ranking 500 universities of 2016. Limited numbers of Foreign PhD Scholarships are available this year.

### Eligibility Criteria:

- Must be a Pakistani citizen with domicile from any district of Punjab.
- Max Age on application deadline i.e. March 24, 2017 is 45 years.
- Must be a full time regular/permanent faculty member of Public Sector College of Punjab with minimum 2 years' experience as regular/permanent faculty.
- Must have a valid offer/admission letter from a foreign university among QS top ranking 500. The admission must be in a direct PhD program commencing from Fall 2017.
- Must have completed 18 years of education (MS/M.Phil) with minimum CGPA 3.0 out of 4.0 in the semester system and no 3rd division in entire academic career.

### Ineligibility Criteria:

- Candidates who are already availing any other scholarship.
- Candidates who are not full time, regular/permanent employees in a public sector college.
- Candidates who have not completed 02 years' service as regular/permanent faculty.
- Dual citizens.

### Required Documents:

- Application Form along with application processing fee receipt, statement of purpose and research proposal (Form is available on PHEC website: [www.punjabhec.gov.pk/foreign\\_PhD\\_Scholarships](http://www.punjabhec.gov.pk/foreign_PhD_Scholarships))
- Valid offer/admission letter from a foreign university among QS top ranking 500 in direct PhD program
- Attested copy of educational certificates/transcripts/degrees from issuing board/university or HEC
- Appointment/regularization letter as regular permanent faculty in public sector college
- Copy of domicile
- Copy of CNIC
- CV/Resume
- Foreign Supervisor Profile
- IELTS/TOFL/GRE etc. score (if applicable)
- NOC from the relevant government department

**Deadline**  
**March 24, 2017**  
**by 5:00 PM**

## Foreign PhD Scholars (Batch-I 2015-2016)



**Sameer Ahmad**  
English Literature  
University of Glasgow, UK



**Faiza Tayyab**  
Sociology & Social Policy  
University of Leeds, UK



**Fouzia Sadaf**  
Applied Social Sciences  
Durham University, UK



**Mehboob Ali**  
Statistics: theory & methods  
Ludwig-Maximilians-University, Germany



**Zia ur Rehman**  
Management  
University of Technology, Malaysia



**Sara Khan**  
TESOL  
University of Glasgow, UK



**Nasir Mehmood**  
Agricultural Economics  
Humboldt-Universität zu Berlin, Germany



**Jamal Hassan**  
Geography  
University of Dundee, UK



**Atta Muhammad**  
History  
The University of Leeds, UK



**Mustabsar Awais**  
Finance  
University of Sheffield, UK



**Hafiz Amir Rasul**  
Library & Info. Science  
Universiti Malaysia, Malaysia



**Sarfraz Hussain**  
International Business  
University of Technology, Malaysia



**Farhan Sarwar**  
Management  
University of Technology, Malaysia



**Jawad Qadir**  
International Relations  
Lancaster University, UK



**Ahmad Timsal**  
Management Learning and Leadership  
Lancaster University, UK



**Muhammad Sajid**  
Management  
University Aberdeen, UK



**M. Saeed Nasir**  
English  
University Aberdeen, UK



**S. Ahmad Hassan**  
Management  
University of Technology, Malaysia



**Shahzad Karim**  
Education  
University of Sheffield, UK



**Atiqah Rehman**  
Accounting and Finance  
University of Groningen, Netherlands



**Sabeen Imran**  
Management  
Queen Mary University, UK



**Muhammad Danyal**  
Law  
Brunel University, UK

- All above documents should be in the same order as mentioned above and in neat binding. Applications submitted by hand will not be accepted. The complete applications must reach the Director, Human Resource Development, Punjab Higher Education Commission, Arfa Software Technology Park, Floor 10, Room 3, 346-B, Ferozepur Road, Lahore
- Application Processing fee @Rs. 1000/- should be deposited in the account of the Punjab Higher Education Commission, Lahore, Bank of Punjab, Arfa Software Technology Park, Ferozepur Road, Lahore through demand draft / pay order / online A/C No. CPA0012760001, and Branch Code 0320.

### Syed Musa Hassan

Director Human Resource Development,  
Punjab Higher Education Commission Office,  
10<sup>th</sup> Floor Arfa Software Technology Park, Ferozepur Road, Lahore.  
Phone: 042-99262209

Detailed guidelines /terms and conditions can be seen on the PHEC website:  
[www.punjabhec.gov.pk/foreign\\_PhD\\_Scholarships](http://www.punjabhec.gov.pk/foreign_PhD_Scholarships)



## PUNJAB HIGHER EDUCATION COMMISSION



### Punjab HEC Foreign Post-Doc Fellowship (Phase-II 2016-2017)

The Punjab Higher Education Commission, Government of Punjab invites applications from eligible public sector college teachers/university faculty in Punjab for award of Foreign Post-Doctoral Fellowships for 9-12 months in top 200 universities according to the QS World University Rankings by Subject 2016-2017. The scholarships are meant to support faculty to improve their research and teaching skills.

#### Eligibility Criteria

- Hold a PhD Degree from an HEC recognized university.
- Maximum 52 years of age on closing date.
- Be a regular (BPS & TTS) faculty of Public Sector Universities/Colleges chartered by Government of the Punjab.
- Submit a clearly written research proposal, relevant to the academic field.
- Must have placement in a reputed university/institute listed in top 200 universities according to the QS World University Rankings by Subject 2016-2017.
- Not have availed Post-Doctoral Fellowship in the last five (05) years.

#### Ineligibility Criteria

- Dual nationals.
- Candidates who are already availing any other scholarship/fellowships.
- Candidates who are not full time regular faculty in public sector college/university.
- Applications submitted by hand will not be accepted.

#### Required Documents

Attested copies of educational certificates/transcripts/degrees from issuing board/university or HEC	2	Attested copies of educational certificates/transcripts/degrees from issuing board/university or HEC
Valid offer/placement letter from top 200 universities according to the QS World University Rankings by Subject 2016-2017.	4	Valid offer/placement letter from top 200 universities according to the QS World University Rankings by Subject 2016-2017.
Copy of CNIC	6	Copy of CNIC
Acceptance letter from the foreign supervisor	8	Acceptance letter from the foreign supervisor
Applicant CV/Resume	10	Applicant CV/Resume

The complete application along with all required documents must reach at the below mentioned address before or on **30 March, 2017**.  
(Note. This is the date of receipt in PHEC office – Not the date of dispatch)

### Foreign Post-Doc Scholars (Phase-I 2015-2016)

 <b>Ayesha Farooq</b> Sociology The University of Edinburgh, UK	 <b>Aneela Maqsood</b> Psychology Queen Mary, University of London	 <b>Rizwan Ullah</b> History The University of Edinburgh, UK	 <b>Mohsin Tariq</b> Biotechnology University of California Berkeley, USA	 <b>Shabana Naz</b> Zoology University of Illinois, USA
 <b>Fousia Naz</b> Psychology University of Birmingham, UK	 <b>Anjum Naz</b> Education UCL, Institute of Education UK	 <b>Hafiz M. Ajmal</b> Humanities University of Malaya, Malaysia	 <b>Mazhar Hussain</b> Physics University of Milan, Italy	 <b>Musarat Amin</b> International Politics Nanyang Technology University, Singapore
 <b>Shafqat Rasool</b> Education The University of Bristol, UK	 <b>Iqbal Hussain</b> Plant Sciences Tohoku University, Sendai, Japan	 <b>Mamoona Mushtaq</b> Psychology University of Sussex, UK	 <b>M. Akram</b> Linguistic University of Birmingham, UK	 <b>Abdul Hannan</b> Plant Sciences University of Florida, USA
 <b>Abdul Majid Nadeem</b> Linguistic University of Oxford, UK	 <b>Asrar Ahmad</b> Chemistry The University of Queensland, Australia	 <b>Ishfaq Ahmad</b> Business and Management Sciences Université Catholique de Louvain, Belgium	 <b>Umer Rashid</b> Biotechnology Imperial College of London, UK	 <b>Muhammad Nasir</b> Linguistic University of Cambridge, UK
 <b>Khadim Hussain</b> Biotechnology The University of Western Ontario, Canada	 <b>Abida Nasreen</b> Education University of Sydney, Australia	 <b>Asma Zulfiqar</b> Plant Sciences University of Southampton, UK	 <b>M. Rizwan Anjum</b> Information and Communication Engineering Peking University, Beijing	 <b>Rozina Ch</b> Physics University of Maryland, USA
 <b>Nadeem Iqbal</b> Business and Management Sciences University of Lancaster, UK	 <b>Nadeem Raza</b> Chemistry University of Cambridge, UK	 <b>Aaliya Rehman</b> Physics University of Montreal, Canada	 <b>Mahmood Ahmad</b> Humanities University of Oxford, UK	 <b>M. Imran</b> Chemistry University of Bristol, UK

Further details are available on the website

[http://punjabhec.gov.pk/Foreign\\_Post\\_Doctoral\\_Scholarships](http://punjabhec.gov.pk/Foreign_Post_Doctoral_Scholarships)

**The Director  
(Academics and Research)**

Punjab Higher Education Commission  
Floor 10, Room 11, Arfa Software Technology Park,  
346-B Ferozepur Road, Lahore.

[www.punjabhec.gov.pk](http://www.punjabhec.gov.pk)  
042-99231903